



Questions for Candidates for US Congress Offices from the Conservative Coalition of Harris County

Our questionnaire is designed to give the candidate space to indicate their reasons and opinions concerning issues surrounding their races. This questionnaire will be posted onto the Conservative Coalition of Harris County website for public voter viewing.

Candidate Name	Position for which Candidate is Running
N. Lee Plumb	U.S. House of Representatives CD-2

Please give your answer to each of the following questions and please include your rationale with each answer. Please be concise and clear.

1. Please describe the qualifications and experience that make you the best candidate in your political race.

Answer: I am the best candidate in this race because I have actually lived the consequences of the policies Congress debates. I grew up working-class, served in both the Army and Navy, handled some of the most complex legal and operational challenges in the military and then spent years leading real people in high-pressure environments; from retail floors to some of the largest logistics operations in the country. I understand how decisions made in Washington affect jobs, education and families because I have been responsible for outcomes, not just rhetoric. Unlike career politicians, I bring hands-on experience with broken systems and have the moral clarity that comes with having to make hard calls when there was no safety net. I'm not running to build a political career, but to fix the systems which are failing Americans.

2. Please explain what you believe are the most significant issues in this race, why you are running for this position and what differentiates you from the other candidate(s).

Answer: The most significant issue in this race is the systematic erosion of the American middle class, further compounded by the fact that this erosion is not accidental. It is being driven by federal policies that suppress wages, offshore jobs, flood the labor market through visa abuse and deploy automation without accountability. While other candidates focus on slogans and single-issue talking points, I am focused on how these forces work together to hollow out opportunity for working families.

3. What will your top 2 or 3 priorities be during this upcoming term?
- Answer: My top priorities are restoring the value of American labor, securing the border and enforcing immigration law to protect wages and communities. We must also prepare the workforce for technological change without sacrificing workers. I believe visa abuse, offshoring and unregulated automation are all destabilizing features of a system built to suppress opportunity for Americans.**
4. What are your solutions to identifying and cutting fraud and waste in the federal budget?
- Answer: Cutting fraud and waste starts with treating government spending like a real operation, not a political favor system. I believe fraud thrives because no one owns the outcomes, data is fragmented and oversight is performative.**
- First, I will drive data-driven audits that cross-reference federal payments, contracts, grants and benefit programs to identify abnormal patterns – duplicate payments, impossible timelines, shell entities and wage or eligibility inconsistencies. This is the same kind of anomaly detection that I routinely use in large private-sector operations but is rarely applied seriously at the federal level.**
- Second, I believe in clear accountability. Programs and agencies should have measurable performance metrics tied to real consequences. If an office cannot demonstrate effectiveness or proper controls, funding should be paused, reduced or restructured – not automatically renewed.**
- Third, Front-end controls, not just after-the-fact investigations are essential. This means tightening eligibility verification, enforcing laws consistently and closing loopholes that allow exploitation under the guise of compassion or efficiency.**
- Having actually built systems that identify fraud, waste and abuse at scale, I understand that real savings don't come from press conferences, but from disciplined processes, transparency and leadership willing to challenge entrenched interests.**
5. What are the most important issues that Republicans need to focus on in order to maintain control of the US House in the November 2026 election?
- Answer: Republicans will maintain the House by focusing on issues voters actually feel: the cost of living, the value of work, border enforcement and government accountability. That means protecting American workers from visa abuse and offshoring, enforcing law at the border and cutting fraud, waste and abuse instead of funding a bloated, unaccountable federal bureaucracy.**
- If Republicans deliver competence, fairness and real results, not slogans, they'll earn trust and will keep the House.**

BY RETURNING THIS QUESTIONNAIRE, THE CANDIDATE ASSUMES FULL RESPONSIBILITY FOR ALL ANSWERS TO THIS QUESTIONNAIRE. THE ANSWERS ON THE FOREGOING REFLECT THE CANDIDATE'S BEST EFFORTS TO ANSWER THIS QUESTIONNAIRE HONESTLY AND DIRECTLY.

PLEASE SAVE YOUR COMPLETED QUESTIONNAIRE TO YOUR LOCAL MACHINE IN THE EVENT THAT THERE ARE ANY TECHNICAL PROBLEMS WHEN YOU ATTEMPT TO EMAIL IT BACK.

Once this questionnaire has been completed, please email it to:

alex@cchc-pac.org

* **Please note:** You **must** return your questionnaire from the email address to which it was sent. Questionnaires returned from any other email address will be considered fraudulent and will **not** be recorded and no answers will be published in the voter's guide. CCHC-PAC deems a return from the proper email address as authentication of the correct respondent.